

Minutes

Purpose of Meeting: GP Data Implementation Project Board

Date: 13 July 2017

Attendees	Initials	Role
REDACTED	REDACTED	REDACTED

Apologies		
REDACTED	REDACTED	REDACTED
James Hawkins	JH	NHS Digital – Executive Director and Interim SRO (Chair)
REDACTED	REDACTED	REDACTED



1. Welcome and introductions (REDACTED)

REDACTED welcomed attendees.

2. Review of minutes and IPA report (REDACTED)

May's board minutes were approved.

The programme's IPA Gateway review recommendations log was circulated for comment. **REDACTED** noted that the target end dates were being revisited as there had been delays within the programme in the implementation of the recommendations.

3. GPES Uplift update (REDACTED)

REDACTED presented the slide deck on GPES Uplift, which was circulated prior to the meeting.

Since they had been issued, **REDACTED** had the following updates on the slides.

<u>HOTs</u> - EMIS, TPP and Microtest have all signed. NM is expecting Vision to sign early next week. The Heads of Terms agreements are anticipated to be signed by all GPSS and countersigned by DH before the end of July.

<u>ITSP</u> – The ITSP issued to suppliers on the 30th June required the four suppliers to respond back with a draft proposal by the end of July. However, EMIS has responded asking for an extension until mid-August due to lack of resource in their team. The programme team are working out how this delay will impact the timescales for commercial negotiations and the GPES Uplift FBC.

<u>Elaboration of requirements</u> – A technical elaboration meeting has taken place with EMIS, Vision, and Microtest. A meeting with TPP is taking place next week in parallel with commercial elaboration meetings which have been organised with all four suppliers separately.

<u>DDC funding</u> – The programme team are still waiting for final agreement of the proportion of NDSD early works funding which has been allocated for the GPES Uplift DDC funding.

Action - REDACTED and REDACTED - to get written agreement on the amount NDSD are supplying to the GPES Uplift project for developing the DDC solution.

REDACTED asked for clarification on the funding arrangements for the CCN signing in December. **REDACTED** responded by saying that the CCN will add GPES Uplift to the GPSoC contract. The funding doesn't have to be agreed until the service is Called Off before March 2018.

<u>Transition planning</u> – The preferred approach is no longer that which is referenced in the slide deck. **REDACTED** is developing a new approach with input from the DDC, solutions assurance and service management.



The preferred option is now to get the DDC developed solution to process QRs in parallel with GPET-Q until the GPET-E solution is ready.

REDACTED stated that solutions assurance would prefer a parallel run, as they would like to do a like for like comparison on the outputs of the two solutions.

REDACTED said at the moment the team weren't looking to do a parallel run as they weren't sure the GP system suppliers had the capacity to run two systems simultaneously, but would be raising the question with customers and with the GPSS.

Action – REDACTED to bring a paper on the preferred transition approach to the next board.

4. Revised approach to GP Data (REDACTED)

REDACTED presented in place of **REDACTED**. **REDACTED** presented a slide deck developed by **REDACTED** which was not circulated before the meeting.

The slide deck covered:

- GP Data work approach
- Revised plan
- Updated programme structure
- Changes to governance
- Key risks

REDACTED commented that these slides had been developed before the government's response to the National Data Guardian's (NDG) review was published (12/07/17). Work now could take place to work out the implications of the government's response.

REDACTED also clarified the changes to governance:

- The current GP Data Implementation Board would become the GP Data Steering Group (monthly).
- A quarterly GP Data Programme Board would be formed after agreement from the deputising SRO (REDACTED).
- Domain C is undergoing a change in governance structures and so in the future will have a Domain C portfolio Board that will feed into a Domain C Board.

REDACTED asked the board if they had any questions:

REDACTED asked how the programme plans to deal with the NDG response, highlighting that there needed to be two different aspects of the response – a communications piece and technical response.

REDACTED stated that **REDACTED** would be linking with the other areas affected by the response. The cross domain working group would start GP engagement. The programme team would work on technical requirements for the different opt out model suggested by the



government response. The GP Data discovery phase would work on the transition between opt out models and if the two models will be running concurrently.

REDACTED asked if there was a dependency between GP Data and GPES Uplift.

REDACTED answered that there was no intention for GP Data to replace GPES data feeds. The aggregate data feed from GPES will still be necessary for payments. In the future it is anticipated there will be three data feeds which will flow into DSP:

- Aggregate data
- Bespoke extracts
- GP Data

5. NDSD and DSP update (REDACTED)

REDACTED presented in place of REDACTED.

<u>OBC</u> - **REDACTED** stated that the NDSD OBC has received ministerial approval so it has now progressed to get approval from the treasury and the Cabinet Office. It is hoped that approval will be given in the next few weeks, but it may get delayed by Summer Recess.

<u>De-ID Re-ID</u> – Market engagement responses are now back with the De-ID Re-ID team. The team plan to process these responses in the next month and then send the final selection to **REDACTED** (NDSD Programme Head) for approval. The team are aiming to implement a minimum viable product by December 2017.

REDACTED enquired if GPES Uplift plans to use De-ID Re-ID. SC replied that it was not the plan. **REDACTED** said it is registered as a risk that it will be required.

REDACTED then asked if there has been anything developed to show how GPES Uplift will integrate into the DSP.

REDACTED replied that nothing has been developed yet.

Action – REDACTED to bring a roadmap about how components (GPES Uplift, SUS+ etc.) will evolve into DSP.

6. Highlight report (REDACTED)

REDACTED briefly went through the May edition of the Highlight report.

REDACTED then gave an update on the latest on highlight reporting, June's plan has been focused on how to return the RAG rating to Green. This has required:

- Firming up the programme's planning assumptions of the Uplift solution, specifically for funding, supplier extension arrangements and procurement planning.
- Starting GP Data discovery work and linking in the latest thinking around NHS target architecture and GP Data.



• Working on programme resourcing.

7. AOB (REDACTED)

REDACTED asked if the GP Data programme's Gateway Review report could be circulated. **REDACTED** replied that he would ask the SRO for approval for it to be circulated, and that the recommendations could be found in the IPA log (circulated in this month's board papers).

Action – REDACTED to ask the SRO if the programme's Gateway Review report can be circulated to GPDIP board members.

REDACTED asked if in the future there was De-ID at source and Type 1 Objections still in place, then would NHS Digital collect data from those who have Type 1 objections. **REDACTED** stated at this time the programme doesn't know what the decision will be. There is the possibility that data would be collected at source and then removed once in NHS Digital, but this solution would be dependent on the appropriate governance being in place. There needs to be further discussions about the implications of De-ID at source with the BMA and the NHS Digital IG team.

8. Updated Action Table (REDACTED)

Updates were given on the actions and the action log was updated.





04/08/2016 A29	 Direction ownership for GP Dataset REDACTED to speak to REDACTED about seeking a direction for the GP Dataset and what it would mean for the programme. 24/11/2016 – No further progression until go-ahead agreed with SCCI. In principal REDACTED happy to lead on work. 19/01/2017 - REDACTED expectation that a Direction is required. REDACTED to determine with REDACTED on how the decision on which organisation the direction comes through. 11/05/2017 - Owner changed to REDACTED 13/07/2017 - REDACTED looking to secure direction for GP Data. Action to close as this has been added to the GP Data 	REDACTED
	13/07/2017 – REDACTED looking to secure direction for GP	



	Assumption on Type 1 objections	
14/09/2016 A36	 The Chair to ask James Hawkins for guidance on treatment of Type 1 objections and proceeding on the basis of the earlier board decision (D2). 24/11/2016 – Follow current assumption. Further action: If type 1s remain – what is impacted by type 1s remaining at source? What is needed? New scenario to be considered. 19/01/2017 – Pseudo at source moving forward internally, not tested externally. REDACTED working on identifying options. REDACTED has asked REDACTED to own the requirements that GP Data needs to implement in relation to Type 1 objection. There is an external dependency on REDACTED to confirm the working assumption. 01/03/2017 - REDACTED confirmed REDACTED agreed to own the requirements that GP Data needs to implement in relation to Type 1 objection. Discussions ongoing currently with REDACTED's team, further clarity on assumptions to be given provided to REDACTED w/c 13th March by National Opt-out programme. 26/03/2017 - Current assumption is that Type 1 objections will remain in the short-term. The National Opt-out programme has also communicated to the team that de-identification needs to be included within the scope of GP Data for Secondary Uses requirements to be discussed with suppliers. Clarity required on whether this applies to GPES Uplift and current GPES PID extracts. 11/05/2017 - Decision deferred until after Pre-election period restrictions are lifted. 13/07/2017 - Need to identify what model has been outlined in the government response to the NDG review (published 12/07/2017). 	REDACTED



24/11/2016 A52	 Governance routes and sponsorship REDACTED to talk to REDACTED and REDACTED regarding governance routes. 19/01/2017 – REDACTED has responsibility of GPES replacement – GP Data Implementation project delivers GPES replacement governed under REDACTED. REDACTED to take to the Domain C board to make structure clear. 01/03/2017 - To be discussed at the March Domain C Board. 05/04/2017 – REDACTED to talk to incoming SRO around sponsorship for the programme. 11/05/2017 – Further conversations to take place between REDACTED and REDACTED. 13/07/2017 – New governance proposal has now been implemented. Action to be closed. 	REDACTED
24/11/2016 A56	 Local data flows REDACTED/REDACTED to further discuss responsibilities regarding standardising local data flows. 19/01/2017 – REDACTED to pick up as a priority. 11/05/2017 – Work is ongoing with relevant stakeholders including NDSD. A full update will be provided at the July Board. 13/07/2017 – REDACTED is leading GP Data discovery work, which includes working with local health organisations (e.g. NE CSU) to ensure local views are incorporated. Action ownership transferred to REDACTED. Local discovery work has been added to the GP Data plan, so the action is to close. 	REDACTED



19/01/2017 A60	 Governance routes REDACTED to discuss with REDACTED decision and approval route for GPES Uplift outside of formal boards due to time limitations 01/03/2017 - REDACTED to seek endorsement for contingency option 2b as per the slide deck from REDACTED by the end of March. 27/03/2017 - REDACTED has contacted REDACTED to confirm approval for next steps. 10/04/2017 - No response received from REDACTED prior to his retirement. REDACTED to discuss with new SRO once confirmed. 11/05/2017 - Not formally written but agreed. Business continuity should be ensured for all GPES users. Cross domain board agreed with strategic solution. Decision to put forward to Domain C Board in July for endorsement. 13/07/2017 - Paper approved at board. Action to be closed. 	REDACTED
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	NHS England board representation	REDACTED
	REDACTED / REDACTED to discuss the option of a broader engagement piece with NHS England in order to share plans for replacing GPES and the strategic direction.	
01/03/2017 A66	27/03/2017 – REDACTED and REDACTED to review NHS England representation at the GP Data Project Board as a first step.	
	11/05/2017 – Governance structure undergoing transformation. Update at next Board	
	13/07/2017 – Within the new governance structure, NHS E representation will be picked up by the new SRO (REDACTED). This action to be transferred to the quarterly programme board action log.	
	GPES Uplift – Procurement Approach risk management plan	REDACTED / REDACTED
05/04/2017	REDACTED / REDACTED to complete a specific risk management plan for GPES Uplift.	
A71	11/05/17 – Work ongoing. Risk report to be circulated at next Board. Owner changed to REDACTED / REDACTED .	
	13/07/2017 – This work has been picked up as wider programme risk management. Procumbent risks will be pulled out of the overarching risk management plan.	
	CRES Unlift Negotiation Strategy	
05/04/2017	GPES Uplift – Negotiation Strategy REDACTED to present draft Negotiation Strategy with links to the delivery plan at the next board.	
A73	To be presented at July board.	REDACTED
	13/07/2017 – To bring the procurement strategy to the next board.	



	CDEC Unlift Early angegrament regarding stage 4 and 2	
05/04/2017 A74	 GPES Uplift – Early engagement regarding stage 1 and 2s REDACTED / REDACTED to look into possible early engagement regarding stage 1 and 2s and what other engagement is currently ongoing through REDACTED and REDACTED. REDACTED to forward ongoing conversations onto REDACTED. 11/05/2017 – Discussions have been stalled by Pre-election period restrictions. REDACTED discuss with REDACTED whether there is a tangible point in ongoing negotiations that would allow detailed dialogue with the GP Profession in terms of details and the standard GP Dataset. 13/07/2017 – To be picked up by the cross domain group, which has programme input from REDACTED. REDACTED / 	REDACTED
05/04/2017	REDACTED to take forward discussion about S1/2N replacement. Overall Programme – overall RACI REDACTED to provide a RACI for the overall project at the next	REDACTED
A75	Board. To be presented at July board. Owner changed to REDACTED. 13/07/2017 – No update. To present at next steering group.	
05/04/2017 A77	 GPES Uplift – Governance arrangements REDACTED - Discussions regarding governance arrangements to take place including REDACTED / REDACTED / REDACTED / REDACTED to take a proposal to the next cross domain board. 11/05/2017 – REDACTED to circulate cross domain slides. 13/07/2017 – New governance implemented. Action to be closed. 	REDACTED
05/04/2017 A78	 Procurement Approach for Standard GP Data Set REDACTED – Complete a horizon scanning piece of work to evaluate the wider supplier market. 03/05/2017 – REDACTED to provide update to May board 11/05/2017 – Update in agenda item 7. Paper to be presented at July board. 13/07/2017 – REDACTED horizon scan will be informed by the local testing of the GP Data set. NM is expecting a response from the legal team on the legality of adding GP Data as a CCN to the GPSoC framework. 	REDACTED



05/04/2017 A79	Dependency mappingREDACTED to look into dependency mapping.13/07/2017 – Dependency work has been undertaken byREDACTED and will now be continued via Domain C PMO. The board would like the dependency work to be shared at the next steering group.Technical capability roadmap	REDACTED
05/04/2017 A80	 REDACTED / REDACTED to present technical capability roadmap at the next board meeting. To be presented at July board. 13/07/2017 – No update. Update at next steering group. 	
11/05/2017 A81	 New risks Two new risks to be created for end of MIQUEST and QOF/enhanced services 13/07/2017 – REDACTED to work with REDACTED to add to the risks log. 	REDACTED
11/05/2017 A82	NDSD OBC updateREDACTED to update the board on NDSD OBC timelines and availability & value of interim funding in advance of the OBC for GPES Uplift and DDC work.13/07/2017 – REDACTED to get confirmation of DDC funding from the NDSD interim funding.	REDACTED
11/05/2017 A83	NDSD timelinesREDACTED / REDACTED and REDACTED to confirm current NDSD timelines.13/07/2017 - REDACTED / REDACTED to share NDSD's POAP at next steering group.	REDACTED / REDACTED / REDACTED



11/05/2017 A84	 NDSD Requirement set NDSD Requirement set for GP Data to be baselined at the July Board 13/07/2017 – No update. REDACTED to provide update to next board, and say who is progressing this work. 	REDACTED / REDACTED
11/05/2017 A85	 GPES Uplift – Procurement Approach VforM REDACTED to complete wider consultation on supplier proposal value for money. 13/07/2017 – REDACTED to work on this prior to August board. 	REDACTED
13/07/2017 A86	GP Data IG principles Produce GP Data IG Principles comparable to those of GPES.	REDACTED / REDACTED
13/07/2017 A87	DDC funding REDACTED and REDACTED to get written agreement on the amount NDSD are supplying to the GPES Uplift project for developing the DDC solution.	REDACTED / REDACTED
13/07/2017 A88	GPES Uplift transition planning REDACTED to bring a paper on the preferred transition approach to the next steering group.	REDACTED



		REDACTED
13/07/2017 A89	DSP roadmap REDACTED to bring a roadmap about how components (GPES Uplift, SUS+ etc.) will evolve into DSP to the next steering group.	
		REDACTED
13/07/2017	Gateway review	
A90	REDACTED to ask the SRO if the programme's Gateway	
	Review report can be circulated to GPDIP board members.	

GP Data Implementation Project Board Decisions			
D1	A decision was made to approve the terms of reference (subject to the correction identified in action 9).	20 th May 2016	
D2	A decision was made that the working assumption for the business case is that patient consent will be handled in a central platform, rather than at practice level.	20 th May 2016	
D3	A decision was made to approve procurement with 3 rd party suppliers to support VfM comparisons on options developed in the business case.	20 th May 2016	
D4	A decision was made to approve in principle a separate feed of aggregate data for payment purposes.	14 th September 2016	
D5	A decision was made to endorse Tolerance Exception Report 1	14 th September 2016	
D6	A decision was made to endorse OBC	19 th October 2016	
D7	A decision was made to endorse contingency option 2b	01 st March 2017	
D8	A decision was made to endorse Procurements Approach for GPES Uplift	05 th April 2017	
D9	A decision was made to endorse the RACI process for the GPES Uplift requirements	05 th April 2017	



GP Data Interim Strategy Board Assumptions		
A1	Seeking a direction for an extract and the SCCI process will remove the requirement for the current practice authorisation model (stage 1 and stage 2).	19 th January 2017
A2	QOF will continue for at least the next two years.	19 th January 2017
A3	MVP 1.0 will not be available before March 2019 and will contain functionality to meet the GP Data for Secondary Uses requirements (informal confirmation provided by REDACTED)	01 st March 2017
A4	Delivery of contingency option will be done in such a way that it can be consumed by the DSP	01 st March 2017